
Kellogg Community College Foundation

Financial Report
May 31, 2025

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Independent Auditor's Report

To the Board of Directors
Kellogg Community College Foundation

Opinion

We have audited the financial statements of Kellogg Community College Foundation (the "Foundation"), which comprise the balance sheet as of May 31, 2025 and 2024 and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of May 31, 2025 and 2024 and the changes in its net assets, functional expenses, and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audits of the Financial Statements* section of our report. We are required to be independent of the Foundation and to meet our ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audits of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that audits conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

To the Board of Directors
Kellogg Community College Foundation

In performing audits in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audits.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audits in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audits, significant audit findings, and certain internal control-related matters that we identified during the audits.

Plante & Moran, PLLC

November 6, 2025

Kellogg Community College Foundation

Balance Sheet

May 31, 2025 and 2024

	2025	2024
Assets		
Cash and cash equivalents	\$ 356,747	\$ 548,292
Investments (Note 4)	18,806,115	15,309,892
Contributions receivable (Note 5)	7,167,302	7,040,422
Accounts receivable - From Kellogg Community College	-	384,212
	<u>\$ 26,330,164</u>	<u>\$ 23,282,818</u>
Total assets		
Liabilities and Net Assets		
Liabilities		
Accounts payable - To Kellogg Community College	\$ 19,628	\$ -
Deferred revenue	64,150	54,034
Net Assets		
Without donor restrictions	3,754,987	3,454,375
With donor restrictions	22,491,399	19,774,409
	<u>26,246,386</u>	<u>23,228,784</u>
Total net assets		
	<u>\$ 26,330,164</u>	<u>\$ 23,282,818</u>
Total liabilities and net assets		

Kellogg Community College Foundation

Statement of Activities and Changes in Net Assets

Years Ended May 31, 2025 and 2024

	2025			2024		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Revenue, Gains, and Other Support						
Contributions of financial assets	\$ 28,817	\$ 1,975,610	\$ 2,004,427	\$ 54,079	\$ 7,009,504	\$ 7,063,583
Contributions of nonfinancial assets (Note 10)	454,540	-	454,540	397,895	-	397,895
Special event revenue	151,328	-	151,328	147,551	-	147,551
Net realized and unrealized gains on investments	216,861	823,645	1,040,506	319,084	1,176,372	1,495,456
Dividends and interest	102,814	386,722	489,536	86,186	313,690	399,876
Net assets released from restrictions for grants and scholarships	468,987	(468,987)	-	582,244	(582,244)	-
Total revenue, gains, and other support	1,423,347	2,716,990	4,140,337	1,587,039	7,917,322	9,504,361
Expenses						
Program services - Grants and scholarships	603,610	-	603,610	630,689	-	630,689
Support services:						
Management and general	237,310	-	237,310	212,134	-	212,134
Fundraising	281,815	-	281,815	263,035	-	263,035
Total expenses	1,122,735	-	1,122,735	1,105,858	-	1,105,858
Increase in Net Assets - Before donor transfers	300,612	2,716,990	3,017,602	481,181	7,917,322	8,398,503
Donor Transfers (Note 9)	-	-	-	(1,000)	1,000	-
Increase in Net Assets	300,612	2,716,990	3,017,602	480,181	7,918,322	8,398,503
Net Assets - Beginning of year	3,454,375	19,774,409	23,228,784	2,974,194	11,856,087	14,830,281
Net Assets - End of year	\$ 3,754,987	\$ 22,491,399	\$ 26,246,386	\$ 3,454,375	\$ 19,774,409	\$ 23,228,784

Statement of Functional Expenses

Year Ended May 31, 2025

	Program Services			Support Services			Total
	Scholarships	Grants	Total Program Services	Management and General	Fundraising	Total Support Services	
Scholarships and grants	\$ 539,450	\$ 64,160	\$ 603,610	\$ -	\$ -	\$ -	\$ 603,610
Salaries and benefits	-	-	-	172,156	217,230	389,386	389,386
Supplies	-	-	-	-	64,585	64,585	64,585
Professional services	-	-	-	15,167	-	15,167	15,167
Travel	-	-	-	1,086	-	1,086	1,086
Office and administrative	-	-	-	17,857	-	17,857	17,857
Other	-	-	-	31,044	-	31,044	31,044
Total functional expenses	\$ 539,450	\$ 64,160	\$ 603,610	\$ 237,310	\$ 281,815	\$ 519,125	\$ 1,122,735

Statement of Functional Expenses

Year Ended May 31, 2024

	Program Services			Support Services			Total
	Scholarships	Grants	Total Program Services	Management and General	Fundraising	Total Support Services	
Scholarships and grants	\$ 544,460	\$ 86,229	\$ 630,689	\$ -	\$ -	\$ -	\$ 630,689
Salaries and benefits	-	-	-	147,399	185,761	333,160	333,160
Supplies	-	-	-	-	77,274	77,274	77,274
Professional services	-	-	-	12,692	-	12,692	12,692
Travel	-	-	-	4,032	-	4,032	4,032
Office and administrative	-	-	-	22,070	-	22,070	22,070
Other	-	-	-	25,941	-	25,941	25,941
Total functional expenses	\$ 544,460	\$ 86,229	\$ 630,689	\$ 212,134	\$ 263,035	\$ 475,169	\$ 1,105,858

Kellogg Community College Foundation

Statement of Cash Flows

Years Ended May 31, 2025 and 2024

	2025	2024
Cash Flows from Operating Activities		
Net increase in net assets	\$ 3,017,602	\$ 8,398,503
Adjustments to reconcile net increase in net assets to net cash from operating activities:		
Realized and unrealized gains on investments	(1,040,506)	(1,495,456)
Contributions restricted for long-term investments	(1,624,809)	(551,746)
Changes in operating assets and liabilities that (used) provided cash:		
Contributions receivable	(126,880)	(6,201,092)
Deferred revenue	10,116	16,684
Receivable from Kellogg Community College	403,840	(318,763)
Net cash provided by (used in) operating activities	639,363	(151,870)
Cash Flows from Investing Activities		
Purchases of investments	(16,475,479)	(3,126,071)
Proceeds from sales and maturities of investments	14,019,762	2,370,490
Net cash used in investing activities	(2,455,717)	(755,581)
Cash Flows Provided by Financing Activities - Proceeds from contributions restricted for long-term investments	1,624,809	551,746
Net Decrease in Cash and Cash Equivalents	(191,545)	(355,705)
Cash and Cash Equivalents - Beginning of year	548,292	903,997
Cash and Cash Equivalents - End of year	<u>\$ 356,747</u>	<u>\$ 548,292</u>

Note 1 - Nature of Business

Kellogg Community College Foundation (the "Foundation"), located in Battle Creek, Michigan, was formed in 1998 to solicit, collect, and invest donations made for the promotion of education activities at, and on behalf of, Kellogg Community College (the "College").

Note 2 - Significant Accounting Policies

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting. For external financial reporting purposes, the Foundation presents its financial statements by net asset classifications. The Foundation's significant accounting policies are described below.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash Equivalents

The Foundation considers all highly liquid investments with a maturity date of three months or less when purchased to be cash equivalents.

Contributions and Bequests

Contributions of cash and other assets, including unconditional promises to give in the future, are reported as revenue when received, measured at fair value. Donor promises to give in the future are recorded at the present value of estimated future cash flows.

Contributions without donor-imposed restrictions and contributions with donor-imposed time or purpose restrictions that are met in the period in which the gift is received are both reported as contributions without donor restrictions.

The Foundation recognizes bequests as contributions receivable and contribution revenue equal to the estimated fair market value of the portion of the total assets in the estate that has been designated for the Foundation when the Foundation is notified of the trust's existence and the gift becomes irrevocable.

Investments

Investments in equity securities are reported at fair value, with unrealized gains and losses included in earnings.

The Foundation invests in various investment securities. Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the balance sheet.

The alternative investment, composed of an investment in a limited partnership that is not readily marketable, is measured at fair value, valued at net asset value per share as the practical expedient. The Foundation reviews and evaluates the values provided by the investment managers and agrees with the valuation methods and significant assumptions used in determining fair value. Those estimated fair values may differ significantly from the values that would have been used had a ready market for these securities existed.

Note 2 - Significant Accounting Policies (Continued)

Classification of Net Assets

Net assets of the Foundation are classified based on the presence or absence of donor-imposed restrictions.

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions or for which the donor-imposed restrictions have expired or been fulfilled. Net assets in this category may be expended for any purpose in performing the primary objectives of the Foundation.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Foundation or by the passage of time. Other donor restrictions are perpetual in nature, where the donor has stipulated the funds be maintained in perpetuity.

Earnings, gains, and losses on donor-restricted net assets are classified as net assets without donor restrictions unless specifically restricted by the donor.

Income Taxes

The Foundation is exempt from federal income tax under Section 501(c)(3) of the United States Internal Revenue Code. Accordingly, it is exempt from income and excise taxes that apply to certain nonprofit organizations.

Special Event Revenue and Expense

The Foundation holds an annual golf outing and the Bid a Brighter Future auction. All of the net earnings are without donor restrictions; all direct expenses related to the event are shown at gross costs within total expenses.

Deferred Revenue

Deferred revenue consists of registrations to and sponsorships for the Foundation's annual golf outing, which occurs in the fall.

Scholarships and Grants

Scholarship awards are given to students meeting certain criteria established by the financial aid office of the College and by the board of directors. Grants are applied for and awarded for special projects that are initiated by the faculty, staff, and retirees of Kellogg Community College and are also based on certain criteria established by the board of directors. The total amount to be awarded is determined by the board of directors prior to each academic year.

Functional Allocation of Expenses

Costs of providing the program and support services have been reported on a functional basis in the statement of activities and changes in net assets. Costs have been allocated between the various program and support services primarily on the basis of time and effort, where available, or based upon reasonable methods. Other expenses are allocated based on original intent at time of purchase. Such allocations are determined by management on a consistent basis. Although methods of allocation used are considered appropriate, other methods could be used that would produce different amounts.

Subsequent Events

The financial statements and related disclosures include evaluation of events up through and including November 6, 2025, which is the date the financial statements were available to be issued.

Note 3 - Liquidity and Availability of Resources

The following reflects the Foundation's financial assets as of May 31, 2025 and 2024, reduced by amounts not available for general use because of contractual, board-designated, or donor-imposed restrictions within one year of the balance sheet date:

	<u>2025</u>	<u>2024</u>
Cash and cash equivalents	\$ 356,747	\$ 548,292
Net assets without donor restrictions held in investments available for current use	<u>3,398,240</u>	<u>2,906,083</u>
Total	<u>\$ 3,754,987</u>	<u>\$ 3,454,375</u>

None of these financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the balance sheet date.

The Foundation's endowment funds consist of donor-restricted endowments, and income from donor-restricted endowments is restricted for specific purposes and, therefore, is not available for general expenditures. As described in Note 8, the endowment has a spending rate of 4 to 6 percent of its net assets without donor restrictions' average fair value over the prior 12 quarters through the calendar year end preceding the fiscal year in which the distribution is planned, plus the specified percentage directed by the donors for the net assets with restrictions. The expected distribution from the endowment and other releases from restricted gifts for the following year is approximately \$500,000, which is expected to be used to fund the Foundation's scholarships and grants.

The Foundation has a goal to maintain financial assets on hand to meet annual grant and scholarship disbursements, as well as general expenditures. The Foundation also realizes there could be unanticipated liquidity needs.

Note 4 - Investments

Investments consisted of the following at May 31:

	<u>2025</u>		<u>2024</u>	
	<u>Amortized Cost</u>	<u>Fair Value</u>	<u>Amortized Cost</u>	<u>Fair Value</u>
Mutual funds	\$ 8,324,833	\$ 8,659,028	\$ 8,382,314	\$ 8,228,254
Exchange-traded funds	2,992,257	4,209,735	2,633,362	3,543,255
Stocks	3,919,501	4,820,062	2,530,682	3,388,383
Alternatives	164,587	161,387	150,000	150,000
Government securities	873,422	873,772	-	-
Fixed income	81,728	82,131	-	-
Total investments	<u>\$ 16,356,328</u>	<u>\$ 18,806,115</u>	<u>\$ 13,696,358</u>	<u>\$ 15,309,892</u>

Note 5 - Contributions Receivable

Contributions receivable are composed of unconditional promises to give. Contributions receivable are recognized at the present value of the estimated future cash flows using a discount rate of 2.85 percent at May 31, 2025 and 2024, which is based on the 10-year Treasury note rate as of the date the pledge was received. Contributions expected to be received within one year are not discounted.

Contributions receivable as of May 31 consist of the following unconditional promises to give:

	2025	2024
Gross promises to give before unamortized discount	\$ 673,962	\$ 851,640
Bequests receivable	6,550,000	6,290,000
Less allowance for net present value discount	(56,660)	(101,218)
Net contributions receivable	\$ 7,167,302	\$ 7,040,422
Amounts due in:		
Less than one year	\$ 6,655,582	\$ 6,405,582
One to five years	485,613	495,336
More than five years	26,107	139,504
Total	\$ 7,167,302	\$ 7,040,422

Note 6 - Fair Value Measurements

Accounting standards require certain assets and liabilities be reported at fair value in the financial statements and provide a framework for establishing that fair value. The framework for determining fair value is based on a hierarchy that prioritizes the inputs and valuation techniques used to measure fair value.

Fair values determined by Level 1 inputs use quoted prices in active markets for identical assets that the Foundation has the ability to access.

Fair values determined by Level 2 inputs use other inputs that are observable, either directly or indirectly. These Level 2 inputs include quoted prices for similar assets in active markets and other inputs, such as interest rates and yield curves, that are observable at commonly quoted intervals.

Level 3 inputs are unobservable inputs, including inputs that are available in situations where there is little, if any, market activity for the related asset. These Level 3 fair value measurements are based primarily on management's own estimates using pricing models, discounted cash flow methodologies, or similar techniques taking into account the characteristics of the asset.

In instances where inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The Foundation's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset.

Note 6 - Fair Value Measurements (Continued)

The following tables present information about the Foundation's assets measured at fair value on a recurring basis at May 31, 2025 and 2024 and the valuation techniques used by the Foundation to determine those fair values:

<u>Assets Measured at Fair Value on a Recurring Basis at May 31, 2025</u>				
Quoted Prices in				
	Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance at May 31, 2025
Investments:				
Mutual funds	\$ 8,659,028	\$ -	\$ -	\$ 8,659,028
Exchange-traded funds	4,209,735	-	-	4,209,735
Stocks	4,820,062	-	-	4,820,062
Government securities	-	873,772	-	873,772
Fixed income	-	82,131	-	82,131
Total	<u>\$ 17,688,825</u>	<u>\$ 955,903</u>	<u>\$ -</u>	<u>18,644,728</u>
Investments measured at NAV - Strategic credit fund				<u>161,387</u>
Total assets				<u>\$ 18,806,115</u>

<u>Assets Measured at Fair Value on a Recurring Basis at May 31, 2024</u>				
Quoted Prices in				
	Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance at May 31, 2024
Investments:				
Mutual funds	\$ 8,228,254	\$ -	\$ -	\$ 8,228,254
Exchange-traded funds	3,543,255	-	-	3,543,255
Stocks	3,388,383	-	-	3,388,383
Total	<u>\$ 15,159,892</u>	<u>\$ -</u>	<u>\$ -</u>	<u>15,159,892</u>
Investments measured at NAV - Strategic credit fund				<u>150,000</u>
Total assets				<u>\$ 15,309,892</u>

Investments in Entities that Calculate Net Asset Value per Share

The Foundation holds shares or interests in investment companies at year end where the fair value of the investment held is estimated based on the net asset value per share (or its equivalent) of the investment company.

Note 6 - Fair Value Measurements (Continued)

At year end, the fair value, unfunded commitments, and redemption rules of those investments are as follows:

	<u>May 31, 2025</u>	<u>May 31, 2024</u>	<u>May 31, 2025</u>	<u>May 31, 2025</u>	<u>May 31, 2025</u>
	Fair Value	Fair Value	Unfunded Commitments	Redemption Frequency, if Eligible	Redemption Notice Period
Strategic credit fund	\$ 161,387	\$ 150,000	\$ -	Quarterly	None

The strategic credit fund includes a business development company that invests primarily in a diverse portfolio of companies through various credit facilities. Investments typically are made in unlisted companies (companies not traded on public exchanges).

Note 7 - Net Assets

Net assets with donor restrictions as of May 31 are available for the following purposes:

	<u>2025</u>	<u>2024</u>
Subject to expenditures for a specified purpose:		
Specific programs and scholarships	\$ 2,974,684	\$ 2,677,816
Endowed programs and scholarships	15,819,803	14,068,114
Total subject to expenditures for a specified purpose	18,794,487	16,745,930
Subject to the Foundation's spending policy and appropriation -		
Restricted earnings on endowed programs and scholarships	3,696,912	3,028,479
Total	<u>\$ 22,491,399</u>	<u>\$ 19,774,409</u>

Net assets released from donor restrictions during the years ended May 31, 2025 and 2024 were primarily for scholarships, foundation expenses, and distributions to others.

Note 8 - Donor-restricted and Board-designated Endowments

The Foundation's endowment includes donor-restricted endowment funds. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Note 8 - Donor-restricted and Board-designated Endowments (Continued)

Interpretation of Relevant Law

The Foundation is subject to the Uniform Prudent Management of Institutional Funds Act (UPMIFA) and, thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the board of directors appropriates such amounts for expenditures. Most of those net assets also are subject to purpose restrictions that must be met before reclassifying those net assets to net assets without donor restrictions. The board of directors of the Foundation had interpreted UPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Foundation considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Foundation has interpreted UPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law. Additionally, in accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purpose of the Foundation and the donor-restricted endowment fund
- General economic conditions
- The expected total return from income and the appreciation of investments
- Other resources of the Foundation
- The investment policies of the Foundation

	Endowment Net Asset Composition - With Donor Restrictions	
	2025	2024
Donor-restricted endowment funds:		
Original donor-restricted gift amount and amounts required to be maintained in perpetuity by the donor	\$ 15,819,803	\$ 14,068,114
Accumulated investment gains	3,696,912	3,028,479
Total	<u>\$ 19,516,715</u>	<u>\$ 17,096,593</u>
	Changes in Endowment Net Assets - With Donor Restrictions	
	2025	2024
Endowment net assets - Beginning of year	\$ 17,096,593	\$ 10,335,143
Investment return:		
Investment income	307,999	248,306
Net unrealized and realized appreciation	697,900	973,309
Total investment return	<u>1,005,899</u>	<u>1,221,615</u>
Contributions	1,751,689	6,752,838
Appropriation of endowment assets for expenditure	(290,215)	(288,433)
Donor transfer of endowment assets	-	(888,010)
Other changes	<u>(47,251)</u>	<u>(36,560)</u>
Endowment net assets - End of year	<u>\$ 19,516,715</u>	<u>\$ 17,096,593</u>

Note 8 - Donor-restricted and Board-designated Endowments (Continued)

Funds with Deficiencies

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Foundation to retain as a fund of perpetual duration. Deficiencies of this nature exist in one and two donor-restricted endowment funds as of May 31, 2025 and 2024, which have original gift values of \$26,616 and \$60,191, respectively. As of May 31, 2025 and 2024, the current fair values of the funds are \$26,460 and \$56,709 a deficiency of \$156 and \$3,482, respectively. These deficiencies resulted from unfavorable market fluctuations that occurred shortly after the investment of new contributions for donor-restricted endowment funds and continued appropriation for certain programs that was deemed prudent by the board of trustees.

Return Objectives and Risk Parameters

The Foundation has adopted investment and spending policies for investments that attempt to provide a predictable stream of funding to programs supported by its investments while seeking to maintain the purchasing power of the investment assets. Investment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for a donor-specified period. Under this policy, as approved by the board of directors, the investment assets are invested in a manner that is intended to produce results that exceed the price and yield results of the S&P 500 Index while assuming a moderate level of investment risk.

Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy

The Foundation has an annual distribution policy of 4 to 6 percent of its net assets without donor restrictions' average fair value over the prior 12 quarters through the calendar year end preceding the fiscal year in which the distribution is planned and other distributions per the restrictions of its donors. In establishing this policy, the Foundation considered the long-term expected return of its portfolio.

Note 9 - Donor Transfers

During 2024, the Foundation received correspondence and clarifying documentation from donors releasing amounts recorded as net assets with donor restrictions in prior years or creating endowments from previous gifts. The amounts have been reclassified appropriately given the updated documentation received from the donor related to the time or purpose restriction or the lack thereof.

Note 10 - Contributions of Nonfinancial Assets

For the years ended May 31, 2025 and 2024, the College provided services (primarily salaries) to the Foundation, which were included on the statement of activities and changes in net assets. The value of these services is measured by the Foundation at the cost recognized by the College for the personnel providing those services.

For the years ended May 31, 2025 and 2024, the Foundation recognized contributions of nonfinancial assets of \$454,540 and \$397,895, respectively. The corresponding management and general expenses were \$237,310 and \$212,134 for the years ended May 31, 2025 and 2024, respectively, and fundraising expenses were \$217,230 and \$185,761 for the years ended May 31, 2025 and 2024, respectively.